



**BOARD OF TRUSTEES  
AUGUST MEETING MINUTES  
Wednesday, August 21, 2024 4:00 P.M.**

**MEMBERS PRESENT:** Ron Mischke, Kevin Kessner, Gene Davis (via phone), Shirley Coulter, Tobie Alsup, and Richard Garber

**MEMBERS ABSENT:** Jenifer Shassetz

**OTHERS PRESENT:** Mike McCafferty, Dr. Gonda, Nyle Morgan, Cathy Bealer, Nathan Stutte, Joe Wright, Cody Sinclair, Ada Kirven, David Smith, Tom Ringley (Sheridan County Commissioner), Brittany Goodvin, Jasmine Slater, Liz Dearcorn, Tommi Ritterbusch, Amy Ligocki, Dr. Gross, Payton Gambill, Brendon Kerns, Rob Forister, Kelly Lieb, Mike Weber, Dr. Christian Kim, Bryan Opitz, Robbi Morris, Megan Ripley, Brent Maurhoff, TR Shelby, Nancy Drummond, Collette Miller, Casi Morgareidge, Jennifer Gaona, Erin Oetken, Jennifer Rasp-Vaughn, Stephanie Williams, Sharon Krueger, Sean Bonnet, Jenny Teel, John and Judy Yeager, Tom and Mary Kay Morris, Kelly and Robin Legge, Laurie and Greg Morris, Larry and Mary Apple, and Kevin Koile with Sheridan Media

**CALL MEETING TO ORDER**

Ron Mischke, Chairman called the meeting to order at 4:00 p.m.

**PUBLIC COMMENTS, INTRODUCTIONS**

Megan Ripley, Welch Cancer Center Manager introduces Dr. Christian Kim. Dr. Kim, medical oncologist joins Dr. Ratterman in serving our patients at the WCC. Dr. Kim previously practiced in California. He was raised in a small town in Philadelphia, so is familiar with small towns and winters. He shared his commute is now in minutes rather than hours, and appreciates the heartwarming welcome he has received.

Ada Kirven, Director of Donor Relations introduces Mr. T.R. Shelby and provides background on Mr. Shelby and his deceased wife Emily Stone-Shelby. Mr. Shelby has been a major supporter of the Foundation in memory of his wife. Mr. Shelby approached the Foundation about a matching gift opportunity to support the behavioral health unit and Growing for You Campaign. Mr. Shelby pledged a matching gift of \$100,000, with the goal met by June. The Foundation reported this and another \$100,000 was pledged which was matched as well. A check was presented to the hospital from the Foundation in the amount of \$400,000 due to Mr. Shelby's unique offer and special way to give back to the community.

Mike McCafferty, CEO states that Mr. Shelby has contributed to meeting hospital needs by purchasing six homes and renting them back to the hospital to help with recruitment efforts, as well as buying a warehouse and leasing it to the hospital to help with storage when emptying the lower level in preparation for a new inpatient pharmacy. There is no better pharmacy in the State and Emily, who was a pharmacist, would be very proud of what has been done at the hospital.

Mr. Shelby is inspired on how the town supports the churches, theater, schools, college, YMCA and the hospital. He appreciates what this hospital has done and is glad to help in any way that he can.

**APPROVAL OF AGENDA AND MINUTES**

Kevin Kessner moved to approve the agenda as presented. Shirley Coulter seconded the motion. Motion carried.

Shirley Coulter moved to approve the minutes of the board meeting held on July 24, 2024 as presented. Tobie Alsup seconded the motion. Motion carried.

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**QUALITY COMMITTEE REPORT**

Kevin Kessner, Quality Committee Chair asks Tommi Ritterbusch, Director of Continuous Improvement to present a recap of the data reviewed by the committee, which included operative procedure rates, adverse drug reactions, medication errors, antimicrobial stewardship program, mammography call back rates, critical test results in radiology and nursing, Home Health and Hospice CAUTI and VAD results, contracted service, core measures, and safety event reporting. The HSOPS survey, measuring culture of safety in the hospital, will be conducted next month. There are no concerns or negative trends to address with the data reviewed.

**PATIENT EXPERIENCE REPORT**

Kelly Lieb, Director of Patient Experience is asked to report. Work done by the front line staff is correlating to positive patient experiences and improved scores. Radiology scheduling and access has improved, along with rheumatology. Relationships on the human level has made a huge impact on the patient experience in the TCU; the physical therapy teams are doing an incredible job. Engagement with the patients make SMH a special place. Ron Mischke states that everyone in the facility can be empowered and engaged for better outcomes of the patient.

**MEDICAL STAFF REPORT**

Dr. Gonda states that the quarterly medical staff meeting is September 10 and the board members are welcome to attend if they should choose to do so.

Dr. Gonda, on behalf of the Medical Executive Committee and Credentials Committee recommends the following Medical Staff Initial Appointments and Medical Staff Renewals for consideration and approval.

**MEDICAL STAFF INITIAL APPOINTMENTS (ACTION)**

Name	Category	Specialty	Renewal Date	Affiliated Organization
Robert Anton, MD	Teleradiology/Delegated (No Membership)	Radiology		Real Radiology
David Bodne, MD	Teleradiology/Delegated (No Membership)	Radiology		Real Radiology
Peter Britt, MD	Teleradiology/Delegated (No Membership)	Radiology		Real Radiology
Sean Feinberg, MD	Teleradiology/Delegated (No Membership)	Radiology		Real Radiology
Marco Thierry, MD	Consulting -No Admit w/o Active Physician cosign	Nephrology		Billings Clinic Nephrology

**MEDICAL STAFF RENEWALS (ACTION)**

Name	Category	Specialty	Renewal Date	Affiliated Organization
William Dresen, MD	Consulting -No Admit w/o Active Physician cosign	Cardiology	8/28/2024	Billings Clinic
Laura Ferris, MD	Consulting -No Admit w/o Active Physician cosign	Internal Medicine	8/23/2024	Sheridan Memorial Hospital

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Wyatt Gardner, PA	Advanced Practice Clinician - Physician Assistant	Urgent Care	8/26/2024	SMH Urgent Care
Lawrence Gill, MD	Active Staff w Priv May Admit	OBGYN	9/16/2024	SMH Women's Clinic
Jason Grennan, MD	Teleradiology/Delegated (No Membership)	Radiology	8/26/2024	Real Radiology
Daniel Holst, MD	Active Staff w Priv May Admit	Surgery	8/31/22	Billings Clinic / Big Horn Surgical Outreach
Jonathan Jaksha, MD	Teleradiology/Delegated (No Membership)	Radiology	8/26/2024	Real Radiology
Joshua Scott, MD	Active Staff w Priv May Admit	General Surgery	8/31/2024	Big Horn Surgical
Bairn Walker, MD	Consulting -No Admit w/o Active Physician cosign	Ophthalmology	8/29/2024	Wyoming Eye Surgeons
David Walker, DO	Active Staff w Priv May Admit	Internal Medicine / Hospitalist / Endoscopy	8/21/2024	SMH Internal Medicine Clinic / Hospitalist
Jory Wasserburger, MD	Active Staff w Priv May Admit	Orthopedic Surgery	8/31/2024	Sheridan Orthopedic Associates

Kevin Kessner moved to approve the initial appointment and renewals as presented. Tobie Alsop seconded the motion. Motion carried.

### **ADMINISTRATION REPORT**

**Recruitment Update** - Dr. Steven Beverly is an OB/GYN and will start at the Women's Clinic in December 2024. Dr. Christian Kim has been at the WCC about a month, and his lovely family will be joining him in September. Last month rheumatologist Dr. Turnbough was introduced to the board. We are building our medical staff and continue to recruit in many different areas.

**Behavioral Health Update** - Brittany Goodvin, Director of Behavioral Health reports on the progress of the EmPATH development, with final drawings submitted in June. Dr. Kinney will start in November with an outpatient service line. Jordan Lentz has done a great job in project management and timelines are on point. The current focus is on an outpatient service line until the behavioral health project is complete. Thanks extended to Mr. Shelby and the Foundation on the fundraising component of the project; the support is visible and assists SMH in recruitment of professionals. Dr. Kinney will be introduced to the board at the November meeting.

**Surgical Services** - The construction documents will be completed in the fall and we are on track to pursue a build out in January 2025.

**Outpatient Imaging Update** - Critical metrics are being tracked and met for responsiveness for the patient experience and meeting expectations. Stephanie Williams, Imaging Manager is thanked for her diligence to make sure we stay on track and she is recognized for doing a fabulous job.

**Same Day Care Clinic** - SMH is awaiting the city building permit for construction, with operational plans ongoing.

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**Green House Living Update** – Erin Oetken, Human Resources Manager reports that the collaborative efforts resulted in onboarding of 62 staff members from the Green House, with 22 staff declining employment. From a staffing standpoint, the focus is on supporting the team on employee engagement and staffing stabilization. Will continue to assess and determine what the needs are.

### **FINANCE**

Nathan Stutte, CFO reports that July finished with an operating loss, but better than budgeted. Cash on hand declined, with the expectation that it will continue to drop and rebound back sometime in the fall. Operations declined, but there was robust outpatient and surgical activity; surgery, imaging, emergency depart, endo, cath lab and IR all had increased activity. There was decrease in inpatient activity. The payer mix is solid.

### **FOUNDATION REPORT**

Richard Garber, Foundation liaison reports that things are going well and appreciates Mr. Shelby's support of the hospital. The Foundation is approaching people that have never donated before in support of the current initiative.

### **BUILDING COMMITTEE REPORT**

Rob Forister, Director of Facility Services reports that the pediatric department is under demo in preparation of constructing the new unit. The emergency department registration is under construction for the new triage; this is impacting patient flow but should be wrapped up in a matter of weeks.

Rob has the final numbers for the pharmacy and materials management (supply chain) projects – the board approved \$3.15M for the pharmacy and the project came in \$300K under budget. Supply Chain had an approved budget of \$450K and it was completed at \$75K under budget. The team led by Jordan Lentz provided quality, timeliness and cost savings with the two projects.

### **OTHER BUSINESS**

None

### **EXECUTIVE SESSION**

Ron Mischke moves to adjourn the meeting at 4:48 p.m. to go into Executive Session. Shirley Coulter seconded the motion. Motion carries.

General session reconvened at 5:03 p.m. to address medical staff credentialing. Please see above under the Medical Staff Report for action taken.

Ron Mischke moves to go back into Executive Session at 5:05 p.m. to discuss personnel matters. Kevin Kessner seconded the motion. Motion carries.

General session reconvened at 5:21 p.m. Kevin Kessner motions to approve the evaluation discussed in Executive Session. Shirley Coulter seconds the motion. Motion carries.

### **ADJOURNMENT**

With no further matters to come before the board, the meeting adjourned at 5:22 p.m.

Patty Forister, Recorder

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Kevin Kessner, Secretary